

LIMPSFIELD PARISH COUNCIL – FINANCIAL RISK MANAGEMENT – 2026-2027

Risk Area	Risk implications	Control Procedures
<p>Loss of Financial viability; change in circumstances resulting in reduced Precept revenue and/or reduced Community Infrastructure Levy (CIL) income.</p>	<p>Bankruptcy of Parish Council.</p> <p>Reduced income for long term project expenditure and Council commitments.</p> <p>Loss of local services and employment.</p> <p>Failure of Councillors to exercise due care.</p>	<p>Overall Control</p> <p>The Council reviews and monitors all financial affairs of the Council at its monthly Council meetings and periodic Finance Committee meetings.</p> <p>The Council adopted its own Financial Regulations in 2016, and these will be reviewed annually by the Clerk (and Responsible Finance Officer) and the Finance Committee for Council approval.</p> <p>Council maintains Public Liability Insurance. £10m.</p> <p>Budgetary Control</p> <p>A detailed annual budget is prepared by the Responsible Finance Officer (RFO), in consultation with the chair of the Finance Committee in October/November. This is then reviewed by the Council as to the budget for the year ahead and used to set the Precept. The Council should approve the Budget and the precept at its January meeting, latest. The RFO submits the Precept request to Tandridge District Council (TDC) by the January deadline.</p> <p>Projects approved by the Council and included in the budget are required to have conservative cost estimates and prudent contingencies. The Total Budget will also include a contingency.</p> <p>The Council maintains a contingency Reserve equal to at least half the Precept and this Reserve level is reviewed and approved annually by the Council.</p> <p>In accordance with the Financial Regulations, revenue expenditure may only be incurred up to the amounts included for that class of expenditure in the approved budget. Unanticipated expenditure and spending above approved items in the Budget require Council approval. Virements between budget categories also require Council approval.</p>

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The Council funds expenditure on a “pay as you go” basis and will not make forward spending commitments beyond its expected annual revenue.

Actual expenditure compared to budget is reviewed by the Clerk and the Council every quarter and follow up action taken as appropriate.

An annual summary of actual expenditure compared to budget together with explanations for significant variances is presented to the Council for their review at the April or May Council meeting in preparation for the Audit.

Capital Projects

Any potential capital expenditure is first considered by the Finance Committee and then must be approved by the Council before being incurred, in line with the Financial Regulations.

The Financial Regulations set out detailed procedures which must be followed regarding capital expenditure, including the ordering process.

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<p>Fraud/Theft/Inappropriate use of online banking</p>	<p>Monetary Loss to the Council</p> <p>Duplicative or inaccurate online bank payments</p> <p>Adverse Publicity resulting in loss of reputation</p>	<p>Bank and Cash</p> <p>The Clerk and four Councillors approved by the full Council have authority to use the Council bank accounts. The Clerk/RFO keeps the cheque books and maintains the online banking accounts. Cheques require two Councillor signatories with bank account authorisation to sign. The signatories can only sign the cheque once the expenditure has been approved and are presented with the supporting documentation.</p> <p>The RFO is authorised by the Council to make online payments once verified and approved by the Council.</p> <p>All payments are approved by the Council at the monthly parish council meetings and recorded individually.</p> <p>The Clerk and Chair or Finance Chair may approve extraordinary payments outside of the council meeting up to £1000 (per item).</p> <p>Online banking security notices and balance threshold notices are used to alert account holders of transaction activity.</p> <p>Council approved invoices and payments of up to and including £10,000 may be made by online banking by an authorised signatory with online banking access (usually The Clerk or Finance Chair), excluding payments to the Clerk. If Dual Access banking is not available, all payments should be scheduled at least 48 hours before payment date, circulated to signatories and The Chair, and authorised by a second signatory and/or The Chair before being actioned. Records of the payment must be retained with the invoice and any payments reported to Council as made at the next council meeting. Any payments to the Clerk must be initiated by another authorised signatory.</p> <p>The Clerk may not pay his or herself.</p> <p>The Clerk/RFO prepares monthly bank reconciliations showing end of month balances, pending payments, standing orders, other approved payments to be made, and projected end of month bank balances.</p>

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		<p>A quarterly internal audit is performed by the RFO covering:</p> <ul style="list-style-type: none">• Checking the quarterly bank reconciliation and supporting documentation• Checking the cashbook entries for the quarter• Detailed testing of the receipts/payments for the quarter• Once approved, the quarterly reconciliations are signed by the Clerk and the chair of the Council and recorded in the minutes. <p>An annual examination is performed by the Council's independent Internal Auditor. The annual accounts are then subject to a desktop audit by a Government appointed external auditor.</p>
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<p>Theft of Council Assets.</p> <p>Poorly maintained fixed assets resulting in public injury.</p>	<p>Monetary loss to the Council.</p> <p>Failure to be able to prepare meaningful financial information.</p>	<p>Fixed Assets</p> <p>An up-to-date register is maintained of all the Council's assets. At least once a year, a Councillor / Councillors or The Clerk physically inspect all the Council's assets and compares them to the register.</p> <p>A regular maintenance and inspection programme is in place.</p> <p>The Council's assets are insured at full replacement value and the Finance Committee review these values annually. Other assets in which the Council maintains an insured interest are listed in the register and notified to the Council's insurer.</p> <p>Public Liability Insurance is maintained (£10m)</p>

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<p>Deemed inappropriate behaviour by an individual councillor</p>	<p>Loss of credibility of the Council as a whole</p>	<p>Individual Councillors are supplied with a copy of the model Code of Conduct for Parish and Town Council's and are expected to fully comply with it at all times. The Registers of Members' Pecuniary Interests (DPI's), gifts and hospitality are maintained by the Clerk who ensures it is complete and up to date.</p>

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Failure to comply with all appropriate laws and Regulations.		<p>Ensure proper use of Council funds under Section 137 of the Local Government Act 1972.</p> <p>Ensuring requirements are met to prepare annual Statement of Accounts which presents fairly the financial position of the Council and its income and expenditure for the year.</p>
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Risk Area	Risk Implications	Control procedures
<p>Administrative systems and records</p> <p>Loss of Accounting information</p>	<p>Loss of Council reputation from the failure of the Council to be able to operate effectively.</p> <p>Failure to be able to prepare Annual Statement of Accounts in accordance with the regulations.</p>	<p>All Council's administrative systems kept on the Clerk's computer. The Clerk maintains storage serves on remote servers (cloud-based storage services, such as DropBox).</p> <p>Hard copies of all key documents are kept by the Clerk in line with the duty to keep records.</p> <p>The Clerk conducts regular back-ups on an external hard drive of all Council documents. This back up will be held at a remote location from the Clerk's Home Office address.</p> <p>The Council is fully complaint with the General Data Protection Regulations 2018.</p>
<p>Volunteers and members Undertaking footpaths clearance or general maintenance work instructed by the council</p> <p>Injury to selves or to others as a direct result of any footpath clearance or other general maintenance work</p>	<p>Claim for compensation by individual volunteers or members</p>	<p>The Parish Council maintains a list of volunteers (name and address, telephone number and/or email). Volunteers are asked to notify the Parish Council of any changes to those details. If volunteers no longer wish to volunteer, they should contact the Clerk to have their details removed from the Volunteer List.</p> <p>Volunteers must be competent to carry out a role. The nature of skills required will depend on the activity.</p> <p>If required, appropriate training will be provided in advance of the volunteer working on site. The minimum level of training should be sufficient to ensure maintenance of</p>

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		<p>the health and the safety of volunteers and any people who might be affected by the work, as far as reasonably practicable.</p> <p>Volunteers should be informed about the task and its purpose, health, safety and supervision arrangements before commencement of work.</p> <p>All works undertaken by volunteers take account of the Health & Safety at Work Act.</p> <p>Only Volunteers working at the sole request of and under the sole control of the Parish Council will be insured under the Parish Council's Public Liability and Employers Liability cover. Volunteers should only carry out tasks specifically allocated to them by the council or designated committee and recorded in the minutes of the council or committee.</p>
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SIGNATURE

Antony Taylor

Chair of the Parish Council. Approved and signed at meeting on 11/5/26.

Minute Ref: 9.5.2